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# FACT BOOK

2021年度（2022年3月期）実績  
FY2021 Result



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### (Forward-Looking Statements)

This presentation contains various forward-looking statements which are based on the current expectations and assumptions of future events. All figures and statements with respect to the future performance, projections and business plans of Sumitomo Electric and its group companies constitute forward-looking statements. Although Sumitomo Electric believes that its expectations and assumptions are reasonable, actual results and trends of Sumitomo Electric's performance could differ materially from those expressed or implied by such figures or statements due to risks and uncertainties in the future business circumstances. The factors which may cause such difference include, without limitation:

- 1.General market and economic conditions in the U.S., Europe, Japan and other Asian countries, especially personal consumption and capital expenditure.
- 2.Fluctuations of currency exchange rates, especially between Japanese yen and U.S. dollar, Euro and Asian currencies.
- 3.Rapid technological development and Sumitomo Electric and its group companies' ability to cope with it.
- 4.Changes in various assumptions including financial, managerial and environmental ones.
- 5.Current and future laws and regulations by foreign countries about trading and other activities.
- 6.Change in market value of securities that Sumitomo Electric and its group companies own.

Please be advised that there are possibilities actual sales and profits could be different from those described in this material. Sumitomo Electric and its group companies are not obliged to update and make public any descriptions in forward-looking statements after releasing this material.

### (将来情報についての注意事項)

この資料に記載されております売上高及び利益等の計画のうち、過去または現在の事実に関するもの以外は、当社グループの各事業に関する業界の動向についての見通しを含む経済状況、ならびに為替レートの変動その他の業績に影響を与える要因について、現時点で入手可能な情報をもとにした当社グループの仮定及び判断に基づく見通しを前提としております。

これら将来予想に関する記述は、既知または未知のリスク及び不確実性が内在しており、例として以下のものが挙げられますが、これらに限られるものではありません。

- ・米国、欧州、日本その他のアジア諸国の経済情勢、特に個人消費及び企業による設備投資の動向
- ・米ドル、ユーロ、アジア諸国の各通貨の為替相場の変動
- ・急速な技術革新と当社グループの対応能力
- ・財務的、経営的、環境的な諸前提の変動
- ・諸外国による現在及び将来の貿易規制等
- ・当社グループが所有する有価証券等の時価の変動

従いまして、実際の売上高及び利益等と、この資料に記載されております計画とは大きく異なる場合があることをご承知おき下さい。なお、当社グループは、この資料の本リリース後においても、将来予想に関する記述を更新して公表する義務を負うものではありません。

## 1. P/L Summary

## 1. 損益概要

		(Millions of Yen) (百万円)								Change ②-①	Change ③-②
		FY2015	2016	2017	2018	2019	2020 ①	2021 ②	2022 E (※) ③		
Net Sales	売上高	2,933,089	2,814,483	3,082,247	3,177,985	3,107,027	2,918,580	3,367,863	3,850,000	449,283	482,137
Operating Income	営業利益	143,476	150,503	173,139	166,260	127,216	113,926	122,195	160,000	8,269	37,805
Share of Profit(Loss) of Investments Accounted for Using the Equity Method	持分法による投資損益	29,645	28,200	27,813	25,051	11,771	12,519	20,577	5,000	8,058	(10,965)
Other Non-Operating Income (Expense)	その他営業外損益	(7,463)	(4,831)	(5,942)	(2,662)	(8,489)	(12,373)	(4,612)		7,761	
Ordinary Income	経常利益	165,658	173,872	195,010	188,649	130,498	114,072	138,160	165,000	24,088	26,840
Extraordinary Profit	特別利益	32,186	14,432	13,506	8,905	22,866	16,772	40,364		23,592	
Extraordinary Loss	特別損失	(42,985)	(20,512)	(15,179)	(16,166)	(20,166)	(20,504)	(18,603)		1,901	
Profit before Income Taxes	税金等調整前当期純利益	154,859	167,792	193,337	181,388	133,198	110,340	159,921		49,581	
Income Taxes	法人税等	49,826	41,447	53,349	51,181	44,764	41,552	50,219		8,667	
Profit Attributable to Non-Controlling Interests	非支配株主に帰属する当期純利益	14,032	18,783	19,660	12,144	15,714	12,444	13,396		952	
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	91,001	107,562	120,328	118,063	72,720	56,344	96,306	100,000	39,962	3,694

(※)E: Estimate/予想

## 1st Half and 2nd Half Breakdown

## 上期下期内訳

		2020		2021		2022E	
		1H	2H	1H	2H	1H	2H
Net Sales	売上高	1,239,287	1,679,293	1,570,413	1,797,450	1,800,000	2,050,000
Operating Income	営業利益	(11,414)	125,340	46,125	76,070	45,000	115,000
Share of Profit(Loss) of Investments Accounted for Using the Equity Method	持分法による投資損益	(3,031)	15,550	13,523	7,054	5,000	0
Other Non-Operating Income (Expense)	その他営業外損益	(9,598)	(2,775)	635	(5,247)		
Ordinary Income	経常利益	(24,043)	138,115	60,283	77,877	50,000	115,000
Extraordinary Profit	特別利益	-	16,772	-	40,364		
Extraordinary Loss	特別損失	(12,021)	(8,483)	(1,381)	(17,222)		
Profit before Income Taxes	税金等調整前当期純利益	(36,064)	146,404	58,902	101,019		
Income Taxes	法人税等	7,546	34,006	22,059	28,160		
Profit Attributable to Non-Controlling Interests	非支配株主に帰属する当期純利益	(1,738)	14,182	4,453	8,943		
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	(41,872)	98,216	32,390	63,916	32,000	68,000

(※) 1H: 1st Half/上期、2H: 2nd Half/下期

2. Business Segment Information

2. 事業の種類別セグメント情報

Net Sales by Business Segment  
事業セグメント別売上高

(Millions of Yen)  
(百万円)

(Business Segment)	(セグメント区分)	FY2015	2016	2017	2018	2019	2020 ①	2021 ②	2022 E ③	Change ②-①	Change ③-②
Automotive	自動車	1,541,985	1,513,221	1,631,952	1,709,426	1,683,630	1,602,042	1,754,195	2,100,000	152,153	345,805
Infocommunications	情報通信	184,688	198,240	220,326	208,420	217,401	224,576	239,150	260,000	14,574	20,850
Electronics	エレクトロニクス	312,021	251,113	246,319	228,933	252,170	252,618	292,509	320,000	39,891	27,491
Environment and Energy	環境エネルギー	659,543	621,418	717,972	759,786	712,543	634,191	833,425	920,000	199,234	86,575
Industrial Materials and Others	産業素材他	312,154	303,943	343,126	357,824	331,350	302,524	327,883	360,000	25,359	32,117
Eliminations and Corporate	消去又は全社	(77,302)	(73,452)	(77,448)	(86,404)	(90,067)	(97,371)	(79,299)	(110,000)	18,072	(30,701)
Consolidated Total	連結合計	2,933,089	2,814,483	3,082,247	3,177,985	3,107,027	2,918,580	3,367,863	3,850,000	449,283	482,137

1st Half and 2nd Half Breakdown

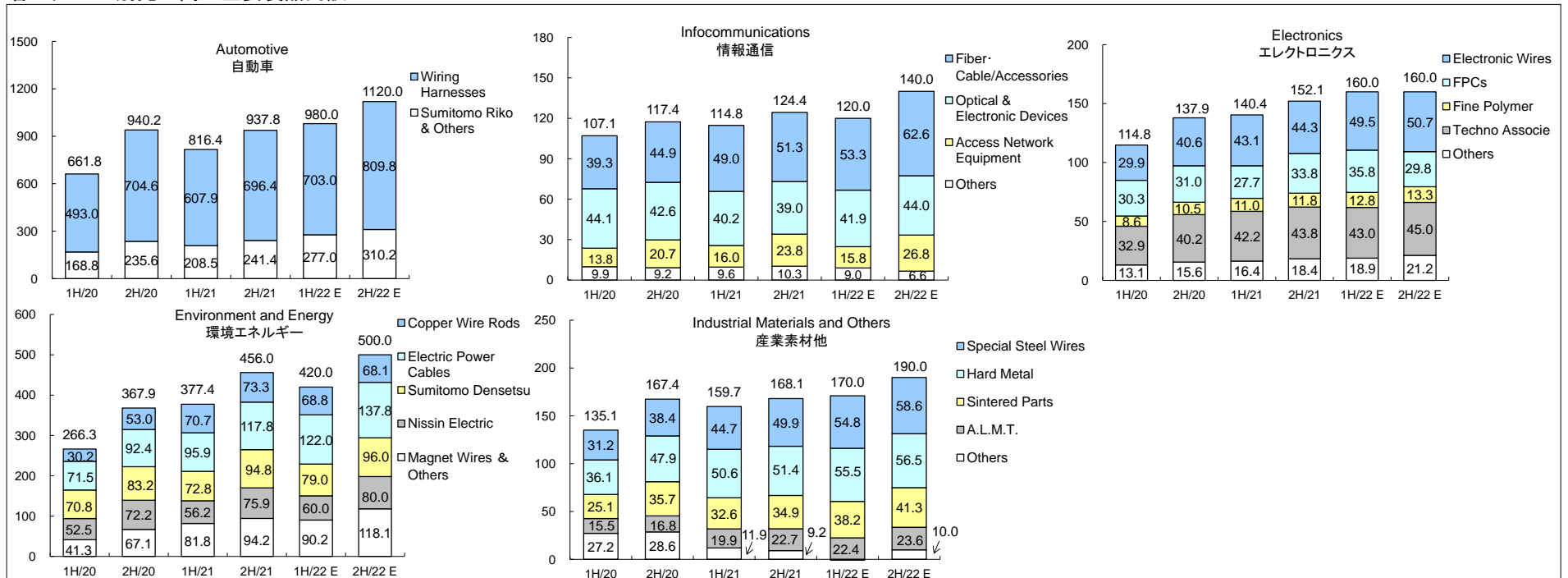
上期下期内訳

		2020		2021		2022 E	
		1H	2H	1H	2H	1H	2H
Automotive	自動車	661,819	940,223	816,385	937,810	980,000	1,120,000
Infocommunications	情報通信	107,148	117,428	114,787	124,363	120,000	140,000
Electronics	エレクトロニクス	114,755	137,863	140,399	152,110	160,000	160,000
Environment and Energy	環境エネルギー	266,264	367,927	377,431	455,994	420,000	500,000
Industrial Materials and Others	産業素材他	135,083	167,441	159,738	168,145	170,000	190,000
Eliminations and Corporate	消去又は全社	(45,782)	(51,589)	(38,327)	(40,972)	(50,000)	(60,000)
Consolidated Total	連結合計	1,239,287	1,679,293	1,570,413	1,797,450	1,800,000	2,050,000

Breakdown of Each Business Segment

各セグメント別売上高の主要製品内訳

(Billions of Yen)  
(十億円)



(Millions of Yen)  
(百万円)Operating Income by Business Segment  
事業セグメント別営業利益

		FY2015	2016	2017	2018	2019	2020 ①	2021 ②	2022 E ③	Change ② - ①	Change ③ - ②
Automotive	自動車	88,654	98,616	96,805	84,669	68,213	48,198	12,264	46,000	(35,934)	33,736
Infocommunications	情報通信	11,903	21,509	18,603	16,398	17,835	24,343	23,398	26,000	(945)	2,602
Electronics	エレクトロニクス	10,203	(10,898)	5,410	7,016	536	10,047	19,825	20,000	9,778	175
Environment and Energy	環境エネルギー	13,404	20,807	24,120	30,062	27,114	25,024	44,024	39,000	19,000	(5,024)
Industrial Materials and Others	産業素材他	19,234	20,491	28,171	28,193	13,425	6,660	23,024	29,000	16,364	5,976
Eliminations and Corporate	消去又は全社	78	(22)	30	(78)	93	(346)	(340)	0	6	340
Consolidated Total	連結合計	143,476	150,503	173,139	166,260	127,216	113,926	122,195	160,000	8,269	37,805

## 1st Half and 2nd Half Breakdown

上期下期内訳

		2020		2021		2022 E	
		1H	2H	1H	2H	1H	2H
Automotive	自動車	(27,460)	75,658	(966)	13,230	0	46,000
Infocommunications	情報通信	12,722	11,621	10,254	13,144	10,000	16,000
Electronics	エレクトロニクス	1,857	8,190	7,993	11,832	12,000	8,000
Environment and Energy	環境エネルギー	4,646	20,378	18,582	25,442	11,000	28,000
Industrial Materials and Others	産業素材他	(3,289)	9,949	10,549	12,475	12,000	17,000
Eliminations and Corporate	消去又は全社	110	(456)	(287)	(53)	0	0
Consolidated Total	連結合計	(11,414)	125,340	46,125	76,070	45,000	115,000

## Assets by Business Segment

## 事業セグメント別資産残高

Total Assets  
総資産(Millions of Yen)  
(百万円)

		FY2017	2018	2019	2020 ①	2021 ②	Change ② - ①
Automotive	自動車	1,353,642	1,387,003	1,419,244	1,535,415	1,760,585	225,170
Infocommunications	情報通信	283,705	243,908	246,485	283,164	299,847	16,683
Electronics	エレクトロニクス	180,735	180,258	231,079	238,291	265,261	26,970
Environment and Energy	環境エネルギー	632,762	678,351	666,581	764,852	913,024	148,172
Industrial Materials and Others	産業素材他	618,580	647,964	658,762	773,646	868,725	95,079
Eliminations and Corporate	消去又は全社	(69,521)	(84,221)	(121,891)	(213,454)	(300,052)	(86,598)
Consolidated Total	連結合計	2,999,903	3,053,263	3,100,260	3,381,914	3,807,390	425,476

## 3. Capital Expenditure/ Depreciation and Amortization/ R&amp;D Expenses

## 3. 設備投資, 減価償却費, 研究開発費

Capital Expenditure (Investment in Fixed Assets)

## 設備投資

(Millions of Yen)

(百万円)

		FY2015	2016	2017	2018	2019	2020 ①	2021 ②	2022 E ③	Change ② - ①	Change ③ - ②
Automotive	自動車	76,300	76,900	77,000	91,000	111,500	89,300	106,300	113,000	17,000	6,700
Infocommunications	情報通信	13,400	24,100	29,300	18,700	24,000	24,900	19,800	21,000	(5,100)	1,200
Electronics	エレクトロニクス	28,700	34,200	10,500	19,200	17,400	11,900	19,100	19,000	7,200	(100)
Environment and Energy	環境エネルギー	27,300	24,000	25,800	29,600	27,900	30,100	28,500	31,000	(1,600)	2,500
Industrial Materials and Others	産業素材他	21,600	24,500	28,500	31,800	28,000	16,100	16,000	16,000	(100)	0
Consolidated Total	連結合計	167,300	183,700	171,100	190,300	208,800	172,200	189,700	200,000	17,500	10,300

Depreciation and Amortization

## 減価償却費

(Millions of Yen)

(百万円)

		FY2015	2016	2017	2018	2019	2020 ①	2021 ②	2022 E ③	Change ② - ①	Change ③ - ②
Automotive	自動車	71,700	69,900	75,500	77,500	86,700	90,400	98,700	99,000	8,300	300
Infocommunications	情報通信	11,400	11,700	15,000	16,100	17,400	20,000	19,300	20,000	(700)	700
Electronics	エレクトロニクス	15,900	17,700	17,900	17,000	17,700	14,600	17,200	19,000	2,600	1,800
Environment and Energy	環境エネルギー	14,600	15,500	16,500	16,800	18,200	19,200	20,400	23,000	1,200	2,600
Industrial Materials and Others	産業素材他	20,800	19,700	21,200	21,400	23,700	23,800	24,900	26,000	1,100	1,100
Consolidated Total	連結合計	134,400	134,500	146,100	148,900	163,600	168,000	180,500	187,000	12,500	6,500

R&amp;D Expenses

## 研究開発費

(Millions of Yen)

(百万円)

		FY2015	2016	2017	2018	2019	2020 ①	2021 ②	2022 E ③	Change ② - ①	Change ③ - ②
Automotive	自動車	68,400	70,900	71,800	81,900	78,500	71,200	72,900	73,000	1,700	100
Infocommunications	情報通信	16,900	16,900	18,300	18,200	18,600	21,100	21,800	24,000	700	2,200
Electronics	エレクトロニクス	3,400	3,400	3,300	3,300	3,500	3,300	3,800	4,000	500	200
Environment and Energy	環境エネルギー	14,500	16,000	16,000	17,900	16,500	15,300	16,200	18,000	900	1,800
Industrial Materials and Others	産業素材他	7,600	8,000	8,300	8,400	8,400	8,000	8,300	8,000	300	(300)
Consolidated Total	連結合計	110,800	115,200	117,700	129,600	125,400	118,800	123,100	127,000	4,300	3,900
R&D Expense / Net Sales(%)	売上高比率(%)	3.8	4.1	3.8	4.1	4.0	4.1	3.7	3.3	(0.4)	(0.4)

## 4. Consolidated Financial Statements

## 4. 連結財務諸表

Consolidated Balance Sheets

(Millions of Yen)

## 連結貸借対照表

(百万円)

Assets	資産の部	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
<b>Current Assets</b>	<b>流動資産</b>									
Cash and Time Deposits	現金及び預金	174,686	180,034	178,918	167,225	250,600	253,668	259,581	268,416	224,060
Trade Notes, Accounts Receivable and Contract Assets	受取手形、売掛金及び契約資産	622,944	648,411	668,616	708,617	670,337	755,258	814,677	629,165	681,955
Securities	有価証券	57	792	2,065	2,084	384	727	-	297	2
Inventories	棚卸資産	422,976	449,070	466,437	528,789	552,000	606,343	844,837	569,648	757,824
Deferred Tax Assets	繰延税金資産	48,764	49,734	-	-	-	-	-	-	-
Other Current Assets	その他	91,359	101,245	88,277	108,534	103,853	115,341	140,152	101,346	117,279
Allowance for Doubtful Receivables	貸倒引当金	(3,590)	(2,733)	(2,616)	(1,609)	(1,765)	(1,966)	(2,319)	(1,915)	(1,986)
<b>Total Current Assets</b>	<b>流動資産合計</b>	<b>1,357,196</b>	<b>1,426,553</b>	<b>1,401,697</b>	<b>1,513,640</b>	<b>1,575,409</b>	<b>1,729,371</b>	<b>2,056,928</b>	<b>1,566,957</b>	<b>1,779,134</b>
<b>Non-Current Assets</b>	<b>固定資産</b>									
<b>Property, Plant and Equipment</b>	<b>有形固定資産</b>									
Buildings and Structures	建物及び構築物	261,016	266,700	273,231	278,473	282,868	294,991	305,414	288,020	292,862
Machinery and Equipment	機械装置及び運搬具	332,388	368,822	376,445	405,266	411,106	421,617	444,397	403,885	428,327
Land	土地	87,512	87,904	88,461	89,229	92,961	93,806	98,637		
Construction in Progress	建設仮勘定	48,505	46,813	51,705	52,747	65,048	62,012	64,054		
Other	その他	50,699	52,946	55,992	60,108	107,822	108,733	114,282	268,432	264,139
<b>Net Property, Plant and Equipment</b>	<b>有形固定資産合計</b>	<b>780,120</b>	<b>823,185</b>	<b>845,834</b>	<b>885,823</b>	<b>959,805</b>	<b>981,159</b>	<b>1,026,784</b>	<b>960,337</b>	<b>985,328</b>
Intangible Assets	無形固定資産	51,733	54,316	49,115	40,695	37,901	36,232	36,062	36,739	35,924
<b>Investments and Other Assets</b>	<b>投資その他の資産</b>									
Investment Securities	投資有価証券	420,759	441,040	478,761	446,559	381,963	407,406	443,896	382,116	446,760
Net Defined Benefit Assets	退職給付に係る資産	75,728	98,739	134,470	87,569	66,234	158,447	173,434		
Deferred Tax Assets	繰延税金資産	17,829	19,680	42,989	33,382	38,179	29,519	32,329		
Other	その他	40,911	46,219	49,171	47,822	42,028	40,869	38,810	139,739	233,151
Allowance for Doubtful Receivables	貸倒引当金	(1,428)	(2,440)	(2,134)	(2,227)	(1,259)	(1,089)	(853)	(1,132)	(1,073)
<b>Total Investments and Other Assets</b>	<b>投資その他の資産合計</b>	<b>553,799</b>	<b>603,238</b>	<b>703,257</b>	<b>613,105</b>	<b>527,145</b>	<b>635,152</b>	<b>687,616</b>	<b>520,723</b>	<b>678,838</b>
<b>Total Non-Current Assets</b>	<b>固定資産合計</b>	<b>1,385,652</b>	<b>1,480,739</b>	<b>1,598,206</b>	<b>1,539,623</b>	<b>1,524,851</b>	<b>1,652,543</b>	<b>1,750,462</b>	<b>1,517,799</b>	<b>1,700,090</b>
<b>Total Assets</b>	<b>資産合計</b>	<b>2,742,848</b>	<b>2,907,292</b>	<b>2,999,903</b>	<b>3,053,263</b>	<b>3,100,260</b>	<b>3,381,914</b>	<b>3,807,390</b>	<b>3,084,756</b>	<b>3,479,224</b>

(Millions of Yen)  
(百万円)

Liabilities and Net Assets	負債及び純資産の部	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Current Liabilities	流動負債									
Trade Notes and Accounts Payable	支払手形及び買掛金	349,360	378,110	367,297	379,844	361,155	397,439	444,985	332,397	399,816
Short-Term Debt	短期借入金	162,213	179,584	186,931	248,583	307,620	310,695	482,212	331,141	355,632
Commercial Papers	コマーシャル・ペーパー	-	-	-	-	-	14,000	8,000	12,988	6,000
Current Portion of Bonds	1年内償還予定の社債	10,610	15,000	-	-	-	10,000	9,996	-	10,000
Other Current Liabilities	その他	248,990	251,481	249,440	252,324	246,545	275,927	314,901	261,522	282,088
Total Current Liabilities	流動負債合計	771,173	824,175	803,668	880,751	915,320	1,008,061	1,260,094	938,048	1,053,536
Non-Current Liabilities	固定負債									
Bonds	社債	25,000	60,000	74,805	74,828	104,851	94,873	84,900	104,862	94,885
Long-Term Debt	長期借入金	256,239	253,862	226,627	213,330	173,554	205,113	222,188	204,006	204,216
Deferred Tax Liabilities	繰延税金負債	59,228	67,583	57,663	36,690	31,291	49,998	65,068		
Net Defined Benefit Liabilities	退職給付に係る負債	51,562	54,553	54,661	55,867	56,961	49,589	46,037	54,755	46,384
Other Non-Current Liabilities	その他	18,357	18,504	18,393	15,484	51,636	81,774	76,165	80,939	134,652
Total Non-Current Liabilities	固定負債合計	410,386	454,502	432,149	396,199	418,293	481,347	494,358	444,562	480,137
Total Liabilities	負債合計	1,181,559	1,278,677	1,235,817	1,276,950	1,333,613	1,489,408	1,754,452	1,382,610	1,533,673
Net Assets	純資産									
Shareholders' Equity	株主資本									
Common Stock	資本金	99,737	99,737	99,737	99,737	99,737	99,737	99,737	99,737	99,737
Capital Surplus	資本剰余金	171,314	170,849	170,849	170,868	170,881	170,875	170,539	170,875	170,875
Retained Earnings	利益剰余金	981,413	1,074,770	1,160,601	1,216,207	1,251,595	1,281,762	1,346,210	1,196,028	1,305,338
Treasury Stock, at Cost	自己株式	(677)	(20,736)	(20,749)	(20,749)	(20,759)	(20,769)	(20,781)	(20,761)	(20,773)
Total Shareholders' Equity	株主資本合計	1,251,787	1,324,620	1,410,438	1,466,063	1,501,454	1,531,605	1,595,705	1,445,879	1,555,177
Accumulated Other Comprehensive Income	その他の包括利益累計額									
Net Unrealized Holding Gains on Available-for-Sale Securities	その他有価証券評価差額金	74,629	78,725	86,251	83,430	57,781	74,866	76,687	68,310	88,277
Deferred Gains or Losses on Hedges	繰延ヘッジ損益	2,134	56	(230)	(128)	(493)	(1,419)	(1,366)	(1,143)	(1,359)
Foreign Currency Translation Adjustments	為替換算調整勘定	27,680	(9,019)	238	(13,927)	(42,327)	(23,659)	38,821	(57,043)	(11,445)
Remeasurements of Defined Benefit Plans	退職給付に係る調整累計額	4,309	21,372	42,756	15,445	1,986	47,413	59,941	4,014	46,819
Total Accumulated Other Comprehensive Income	その他の包括利益累計額合計	108,752	91,134	129,015	84,820	16,947	97,201	174,083	14,138	122,292
Non-Controlling Interests	非支配株主持分	200,750	212,861	224,633	225,430	248,246	263,700	283,150	242,129	268,082
Total Net Assets	純資産合計	1,561,289	1,628,615	1,764,086	1,776,313	1,766,647	1,892,506	2,052,938	1,702,146	1,945,551
Total Liabilities and Net Assets	負債・純資産合計	2,742,848	2,907,292	2,999,903	3,053,263	3,100,260	3,381,914	3,807,390	3,084,756	3,479,224



## Fact Book (May, 2022)

Consolidated Statements of Income  
連結損益計算書

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(Millions of Yen)  
(百万円)

		FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Net Sales	売上高	2,933,089	2,814,483	3,082,247	3,177,985	3,107,027	2,918,580	3,367,863	1,239,287	1,570,413
Cost of Sales	売上原価	2,397,166	2,284,190	2,507,434	2,593,363	2,553,902	2,387,237	2,793,919	1,053,452	1,299,869
Selling, General and Administrative Expenses	販売費及び一般管理費	392,447	379,790	401,674	418,362	425,909	417,417	451,749	197,249	224,419
Operating Income	営業利益	143,476	150,503	173,139	166,260	127,216	113,926	122,195	(11,414)	46,125
Non-Operating Income	営業外収益									
Interest Income	受取利息	1,223	1,154	1,178	1,192	1,269	918	1,022	465	516
Dividend Income	受取配当金	4,048	3,679	4,023	4,609	4,309	3,983	4,058	2,243	2,472
Share of Profit of Investments Accounted for Using the Equity Method	持分法による投資利益	29,645	28,200	27,813	25,051	11,771	12,519	20,577	-	13,523
Other Income	その他	11,795	11,686	10,105	14,423	9,648	11,263	12,819	3,573	7,723
Total	計	46,711	44,719	43,119	45,275	26,997	28,683	38,476	6,281	24,234
Non-Operating Expenses	営業外費用									
Interest Expenses	支払利息	5,271	4,831	5,514	6,897	7,434	5,404	5,559	2,921	2,605
Share of Loss of Investments Accounted for Using the Equity Method	持分法による投資損失	-	-	-	-	-	-	-	3,031	-
Other Expenses	その他	19,258	16,519	15,734	15,989	16,281	23,133	16,952	12,958	7,471
Total	計	24,529	21,350	21,248	22,886	23,715	28,537	22,511	18,910	10,076
Ordinary Income	経常利益	165,658	173,872	195,010	188,649	130,498	114,072	138,160	(24,043)	60,283
Extraordinary Profit	特別利益									
Gain on Sales of Fixed Assets	固定資産売却益	-	-	-	-	-	-	4,683	-	-
Gain on Sales of Investment Securities	投資有価証券売却益	32,186	14,432	13,506	-	9,844	16,772	11,194	-	-
Gain on Sales of Shares of Subsidiaries	子会社株式売却益	-	-	-	-	-	-	3,409	-	-
Gain on Change in Equity	持分変動利益	-	-	-	-	-	-	11,516	-	-
Gain on Return of Assets from Retirement Benefit Trust	退職給付信託返還益	-	-	-	8,905	2,627	-	6,894	-	-
Fire Insurance Recovery Gain	火災関連受取保険金	-	-	-	-	-	-	2,668	-	-
Gain on Bargain Purchase	負ののれん発生益	-	-	-	-	10,395	-	-	-	-
Total	計	32,186	14,432	13,506	8,905	22,866	16,772	40,364	-	-
Extraordinary Loss	特別損失									
Loss on Disposal of Fixed Assets	固定資産除却損	3,275	4,331	3,728	3,094	2,867	2,980	3,790	1,287	1,381
Impairment Loss on Fixed Assets	減損損失	12,479	-	3,439	10,715	7,603	9,238	6,456	6,204	-
Restructuring Expenses	事業構造改善費用	6,046	6,046	3,951	2,357	3,124	8,286	5,405	4,530	-
Loss Due to Fire	火災関連損失	-	-	-	-	-	-	2,952	-	-
Loss on Step Acquisitions	段階取得に係る差損	-	-	-	-	6,572	-	-	-	-
Loss on Overseas Construction Related Accident	海外工事事故関連損失	-	-	4,061	-	-	-	-	-	-
Settlement Package	和解金	20,661	10,135	-	-	-	-	-	-	-
Special Transportation Expenses	特別輸送費	524	-	-	-	-	-	-	-	-
Total	計	42,985	20,512	15,179	16,166	20,166	20,504	18,603	12,021	1,381
Profit before Income Taxes	税金等調整前当期純利益	154,859	167,792	193,337	181,388	133,198	110,340	159,921	(36,064)	58,902
Income and Enterprise Taxes	法人税、住民税及び事業税	50,002	39,068	48,918	51,118	37,578	40,975	41,294	-	-
Income Taxes-Deferred	法人税等調整額	(176)	2,379	4,431	63	7,186	577	8,925	-	-
Total Income Taxes	法人税等合計	49,826	41,447	53,349	51,181	44,764	41,552	50,219	7,546	22,059
Profit	当期純利益	105,033	126,345	139,988	130,207	88,434	68,788	109,702	(43,610)	36,843
Profit Attributable to Non-Controlling Interests	非支配株主に帰属する当期純利益	14,032	18,783	19,660	12,144	15,714	12,444	13,396	(1,738)	4,453
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	91,001	107,562	120,328	118,063	72,720	56,344	96,306	(41,872)	32,390

Consolidated Statements of Cash Flows  
 連結キャッシュ・フロー計算書
(Millions of Yen)  
(百万円)

	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
<b>Cash Flows from Operating Activities</b>	<b>営業活動によるキャッシュ・フロー</b>								
Profit before Income Taxes	154,859	167,792	193,337	181,388	133,198	110,340	159,921	(36,064)	58,902
Depreciation and Amortization	131,117	130,700	141,439	148,916	163,581	168,040	180,508	82,463	88,177
Share of (Profit)Loss of Investments Accounted for Using the Equity Method	(29,645)	(28,200)	(27,813)	(25,051)	(11,771)	(12,519)	(20,577)	3,031	(13,523)
Loss (gain) on change in equity	-	-	-	-	-	-	(11,516)	-	-
Decrease(Increase) in Trade Notes and Accounts Receivables	2,714	(29,405)	(18,750)	(41,044)	50,879	(66,334)	(27,414)	42,671	74,950
Decrease(Increase) in Inventories	7,952	(29,509)	(17,568)	(60,006)	(27,628)	(39,377)	(195,098)	(21,055)	(149,368)
Increase(Decrease) in Trade Notes and Accounts Payable	(8,157)	29,848	(11,572)	12,824	(24,780)	28,299	33,272	(29,915)	(1,076)
Loss (Gain) on Step Acquisitions	-	-	-	-	6,572	-	-	-	-
Gain on Bargain Purchase	-	-	-	-	(10,395)	-	-	-	-
Others, Net	28,703	18,449	10,263	(11,361)	10,656	4,009	(18,570)	41,067	941
Sub Total	287,543	259,675	269,336	205,666	290,312	192,458	100,526	82,198	59,003
Interest and Dividends Received	14,386	10,903	15,313	14,930	15,468	8,630	13,725	3,580	8,112
Interest Paid	(5,675)	(4,884)	(5,833)	(6,901)	(7,557)	(5,336)	(5,389)	(2,725)	(2,596)
Income Taxes Paid	(37,841)	(35,455)	(35,567)	(36,039)	(33,615)	(26,096)	(32,860)	(12,317)	(17,009)
Settlement Package Paid	(17,634)	(21,006)	(3,676)	-	-	-	-	-	-
Net Cash Provided by Operating Activities	240,779	209,233	239,573	177,656	264,608	169,656	76,002	70,736	47,510
<b>Cash Flows from Investing Activities</b>	<b>投資活動によるキャッシュ・フロー</b>								
Expenditures for Purchase of Property, Plant and Equipment	(160,309)	(175,170)	(171,951)	(178,046)	(192,874)	(166,831)	(174,059)	(84,270)	(84,271)
Proceeds from Sales of Property, Plant and Equipment	5,823	4,852	4,046	5,484	4,665	1,781	7,666	875	1,188
Expenditures for Purchase of Investment Securities	(4,159)	(19,712)	(2,462)	(2,411)	(2,956)	(1,707)	(90)	(1,581)	(24)
Proceeds from Sales of Investment Securities	56,472	19,984	17,464	7,445	11,569	19,675	15,155	25	3,758
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	-	1,329	-	179
Payments for sales of shares of subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	(1,871)	-	(1,834)	-
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	-	-	-	-	8,482	-	-	-	-
Others, Net	(15,214)	(24,783)	(21,362)	(17,073)	(6,906)	(14,477)	(15,448)	(7,522)	(9,624)
Net Cash Used in Investing Activities	(117,387)	(194,829)	(174,265)	(184,601)	(178,020)	(163,430)	(165,447)	(94,307)	(88,794)
<b>Free Cash Flow</b>	<b>フリーキャッシュ・フロー</b>								
	123,392	14,404	65,308	(6,945)	86,588	6,226	(89,445)	(23,571)	(41,284)
<b>Cash Flows from Financing Activities</b>	<b>財務活動によるキャッシュ・フロー</b>								
Net Increase(Decrease) in Short-Term Loan Payable	(64,008)	33,200	(5,143)	49,043	75,087	(13,071)	134,065	5,710	56,295
Increase (Decrease) in commercial papers	-	-	-	-	-	14,000	(6,000)	12,988	(8,000)
Proceeds from Long-Term Loan Payable	18,756	32,279	22,865	48,464	14,492	81,612	77,479	74,966	33,988
Repayment of Long-Term Loan Payable	(21,495)	(51,685)	(36,428)	(51,221)	(64,628)	(49,303)	(53,945)	(29,120)	(46,566)
Proceeds from Long-Term Bond	-	50,000	15,000	-	30,000	-	-	-	-
Repayment of Long-Term Bond	(10,620)	(10,610)	(15,000)	-	-	-	(10,000)	-	-
Purchase of Treasury Shares	(6)	(20,002)	(4)	(3)	(10)	(10)	(12)	(2)	(4)
Cash Dividends Paid	(27,767)	(27,541)	(34,324)	(38,224)	(37,444)	(24,963)	(31,983)	(12,481)	(12,481)
Others, Net	(10,772)	(10,404)	(13,761)	(12,383)	(18,774)	(21,364)	(26,788)	(13,095)	(14,335)
Net Cash Provided by (Used in) Financing Activities	(115,912)	(4,763)	(66,795)	(4,324)	(1,277)	(13,099)	82,816	38,966	8,897
Effect of Exchange Rate Changes on Cash and Cash Equivalents	(10,554)	(3,544)	1,262	(639)	(5,374)	7,849	10,578	148	612
Net Increase(Decrease) in Cash and Cash Equivalents	(3,074)	6,097	(225)	(11,908)	79,937	976	3,949	15,543	(31,775)
Cash and Cash Equivalents at the Beginning of Year	177,107	174,055	180,002	180,108	168,873	249,011	251,441	249,011	251,441
Cash and Cash Equivalents of Newly Consolidated Subsidiaries	30	545	331	673	201	769	-	769	-
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	-	-	-	-	-	685	150	685	151
Cash and Cash Equivalents of Exclusive Consolidated Subsidiaries	-	(695)	-	-	-	-	-	-	-
Net Increase(Decrease) in Cash and Cash Equivalents Resulting from Change of Fiscal Term of Subsidiaries	(8)	-	-	-	-	-	-	-	-
Cash and Cash Equivalents at the End of Year	174,055	180,002	180,108	168,873	249,011	251,441	255,540	266,008	219,817
(Note)	(注)								
Reconciliation of the Balance of Cash and Cash Equivalents at the End of the Fiscal Year and Cash and Time Deposits in the Consolidated Balance Sheets	現金及び現金同等物の期末残高と連結貸借対照表に記載されている科目の金額との関係								
	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Cash and Time Deposits	174,686	180,034	178,918	167,225	250,600	253,668	259,581	268,416	224,060
Deposits Placed with Banks with a Maturity of Over Three Months	(688)	(824)	(875)	(436)	(1,972)	(2,951)	(4,041)	295	(4,243)
Marketable Securities and Loans Receivable	57	792	2,065	2,084	383	724	0	(2,703)	0
Cash and Cash Equivalents	174,055	180,002	180,108	168,873	249,011	251,441	255,540	266,008	219,817

Segment Information by Geographic Area

(Millions of Yen)

## 所在地別セグメント情報

(百万円)

Net Sales	売上高	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Japan	日本	1,695,511	1,677,369	1,893,983	1,983,224	1,975,232	1,899,576	2,237,809	812,254	1,065,114
Americas	米州	523,329	496,229	522,055	550,472	543,237	467,423	556,929	193,637	261,058
Asia	アジア	1,154,000	1,062,114	1,209,785	1,238,626	1,168,470	1,187,275	1,409,703	516,486	664,246
Europe and Others	欧州その他	338,543	320,402	342,592	343,020	336,098	320,020	351,844	119,895	169,298
Total	計	3,711,383	3,556,114	3,968,415	4,115,342	4,023,037	3,874,294	4,556,285	1,642,272	2,159,716
Elimination and Corporate	消去又は全社	(778,294)	(741,631)	(886,168)	(937,357)	(916,010)	(955,714)	(1,188,422)	(402,985)	(589,303)
Consolidated	連結	2,933,089	2,814,483	3,082,247	3,177,985	3,107,027	2,918,580	3,367,863	1,239,287	1,570,413
Operating Income	営業利益	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Japan	日本	24,299	49,932	71,709	81,981	65,937	48,288	84,887	(14,015)	36,104
Americas	米州	34,422	24,377	20,063	15,098	13,664	2,340	(10,423)	(5,504)	(9,602)
Asia	アジア	77,365	71,376	80,353	79,179	60,801	70,128	62,046	19,245	29,307
Europe and Others	欧州その他	6,125	5,231	1,970	(9,729)	(13,074)	(8,340)	(14,586)	(15,128)	(9,583)
Total	計	142,211	150,916	174,095	166,529	127,328	112,416	121,924	(15,402)	46,226
Elimination and Corporate	消去又は全社	1,265	(413)	(956)	(269)	(112)	1,510	271	3,988	(101)
Consolidated	連結	143,476	150,503	173,139	166,260	127,216	113,926	122,195	(11,414)	46,125
Identifiable Assets	資産	FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Japan	日本	2,205,262	2,333,311	2,426,842	2,431,152	2,426,655	2,570,846	2,737,920	-	-
Americas	米州	245,047	276,003	257,101	272,576	293,973	308,231	383,562	-	-
Asia	アジア	683,508	725,849	734,469	765,495	744,878	858,578	1,019,852	-	-
Europe and Others	欧州その他	264,663	258,105	292,114	288,463	294,175	332,259	338,483	-	-
Total	計	3,398,480	3,593,268	3,710,526	3,757,686	3,759,681	4,069,914	4,479,817	-	-
Elimination and Corporate	消去又は全社	(655,632)	(685,976)	(710,623)	(704,423)	(659,421)	(688,000)	(672,427)	-	-
Consolidated	連結	2,742,848	2,907,292	2,999,903	3,053,263	3,100,260	3,381,914	3,807,390	-	-

Overseas Net sales

## 海外売上高

		FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Americas	米州	526,250	494,679	518,479	549,088	540,206	469,086	562,213	196,073	263,670
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	18.0	17.6	16.8	17.3	17.4	16.1	16.7	15.8	16.8
China	中国	531,989	479,360	521,356	516,347	486,027	574,369	598,278	274,323	273,894
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	18.1	17.0	16.9	16.3	15.6	19.7	17.8	22.1	17.4
Asia(excluding China)	アジア(除く中国)	344,189	350,949	438,859	442,689	381,227	313,207	456,004	122,414	211,280
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	11.7	12.5	14.3	13.9	12.3	10.7	13.5	9.9	13.5
Europe and Others	欧州その他	343,710	328,743	360,129	350,140	327,692	315,752	348,043	117,772	169,213
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	11.7	11.7	11.7	11.0	10.5	10.8	10.3	9.5	10.8
Total	計	1,746,138	1,653,731	1,838,823	1,858,264	1,735,152	1,672,414	1,964,538	710,582	918,057
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	59.5	58.8	59.7	58.5	55.8	57.3	58.3	57.3	58.5
Consolidated Net Sales	連結売上高	2,933,089	2,814,483	3,082,247	3,177,985	3,107,027	2,918,580	3,367,863	1,239,287	1,570,413

## 5. Financial Index

## 5. 主要財務指標

(Millions of Yen)  
(百万円)

Profitability Index 収益性指標		FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Net Sales	売上高	2,933,089	2,814,483	3,082,247	3,177,985	3,107,027	2,918,580	3,367,863	1,239,287	1,570,413
Operating Income	営業利益	143,476	150,503	173,139	166,260	127,216	113,926	122,195	(11,414)	46,125
Ordinary Income	経常利益	165,658	173,872	195,010	188,649	130,498	114,072	138,160	(24,043)	60,283
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	91,001	107,562	120,328	118,063	72,720	56,344	96,306	(41,872)	32,390
Total Assets	総資産残高	2,742,848	2,907,292	2,999,903	3,053,263	3,100,260	3,381,914	3,807,390	3,084,756	3,479,224
Net Assets	純資産	1,561,289	1,628,615	1,764,086	1,776,313	1,766,647	1,892,506	2,052,938	1,702,146	1,945,551
Return on Equity(%)	自己資本当期純利益率(ROE)(%)	6.5	7.7	8.1	7.6	4.7	3.6	5.7	(5.6)	3.9
Invested Assets ※	投下資産※	2,018,434	2,139,604	2,256,653	2,317,058	2,402,909	2,577,593	2,912,732	2,403,816	2,665,800
Operating Income / Invested Assets(ROIC)(%)	投下資産営業利益率(ROIC)(%)	6.8	7.2	7.9	7.3	5.4	4.6	4.5	(0.9)	3.5
Operating Income / Net Sales(%)	売上高営業利益率(%)	4.9	5.3	5.6	5.2	4.1	3.9	3.6	(0.9)	2.9
Ordinary Income / Net Sales(%)	売上高経常利益率(%)	5.6	6.2	6.3	5.9	4.2	3.9	4.1	(1.9)	3.8
Profit Attributable to Owners of the Parent / Net Sales (%)	売上高当期利益率(%)	3.1	3.8	3.9	3.7	2.3	1.9	2.9	(3.4)	2.1
Financial Stability Index 安全性指標		※総資産－無利子負債 Total Assets－Interest-Free Liabilities								
		FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Shareholders' Equity Ratio(%)	自己資本比率(%)	49.6	48.7	51.3	50.8	49.0	48.2	46.5	47.3	48.2
Interest-Bearing Debt	有利子負債残高	457,145	510,989	492,567	540,745	636,262	685,087	859,794	701,670	720,249
Debt / Equity Ratio(%)	有利子負債/自己資本比率(%)	33.6	36.1	32.0	34.9	41.9	42.1	48.6	48.1	42.9
Net Cash Provided by Operating Activities	営業活動によるキャッシュ・フロー	240,779	209,233	239,573	177,656	264,608	169,656	76,002	70,736	47,510
Interest Paid	利息の支払額(キャッシュ・フローベース)	(5,675)	(4,884)	(5,833)	(6,901)	(7,557)	(5,336)	(5,389)	(2,725)	(2,596)
Interest Coverage Ratio(Times)	インタレストカバーレッジレシオ(倍)	43.4	43.8	42.1	26.7	36.0	32.8	15.1	27.0	19.3
Current Assets	流動資産	1,357,196	1,426,553	1,401,697	1,513,640	1,575,409	1,729,371	2,056,928	1,566,957	1,779,134
Current Liabilities	流動負債	771,173	824,175	803,668	880,751	915,320	1,008,061	1,260,094	938,048	1,053,536
Current Ratio(%)	流動比率(%)	176.0	173.1	174.4	171.9	172.1	171.6	163.2	167.0	168.9
Efficiency Index 効率性指標		FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Total Assets Turnover(Times)	総資産回転率(回)	1.0	1.0	1.0	1.1	1.0	0.9	0.9	0.8	0.9
Inventories	棚卸資産残高	422,976	449,070	466,437	528,789	552,000	606,343	844,837	569,648	757,824
Inventory Turnover(Times)	棚卸資産回転率(回)	6.7	6.5	6.7	6.4	5.7	5.0	4.6	4.4	4.6
Account Receivable	売上債権残高	625,110	649,583	671,239	709,294	670,770	755,738	814,921	629,407	682,360
Account Receivable Turnover(Times)	売上債権回転率(回)	4.6	4.4	4.7	4.6	4.5	4.1	4.3	3.8	4.4
Per Share Index 一株当たり指標		FY2015	2016	2017	2018	2019	2020	2021	1H/2020	1H/2021
Earnings per Share	一株当たり当期純利益	114.73	137.61	154.29	151.38	93.24	72.25	123.49	(53.69)	41.53
Dividend per Share	一株当たり配当金	35.0	40.0	46.0	48.0	40.0	32.0	50.0	16.0	25.0
Dividend Payout Ratio(%)	配当性向(%)	30.5	29.1	29.8	31.7	42.9	44.3	40.5	(29.8)	60.2
Earnings before Depreciation and Amortization per Share	一株当たりキャッシュ・フロー利益	284.1	309.7	341.6	342.3	303.0	290.2	354.9	52.0	154.0
Shareholders' Equity per Share	一株当たり純資産	1,715.28	1,815.32	1,973.95	1,988.58	1,946.93	2,088.51	2,269.31	1,872.07	2,150.92